

Polaris Study 2025

Creating the mobility of the future





Our Polaris Survey

Towards new challenges for the mobility of tomorrow

D'leteren reaffirms its ambition to be the natural choice for mobility in Belgium.To achieve this, the group continues to expand its offering of mobility products and services, going well beyond its traditional core business of car sales and distribution.

In response to evolving customer expectations and market dynamics, Project Polaris was launched in 2021 as a strategic initiative to assess and future-proof D'leteren's positioning.

Following a first update in 2023, the 2025 edition marks the fourth wave of this extensive study.

This year's edition takes a closer look at key developments such as the electrification of the vehicle fleet and growing openness to new forms of mobility, reflecting the major shifts currently shaping the industry.

The study was conducted in collaboration with the independent research agency Profacts.



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Methodology



METHODOLOGY

B2C: Online (web) research B2B: Online (web) research



SAMPLE SIZE

B2C: N = 1000 B2B: N = 202



WEIGHTING

B2C: weighted to be representative for the Belgian

population (18+)

B2B: no weighting was applied to the B2B sample



SAMPLE DESCRIPTION

B2C: a representative sample of Belgians (18+) (Profacts panel) B2B: fleet managers (n=100 Profacts panel + n=102 client panel (*)



FIELDWORK PERIOD

B2C: 20/06/2025-30/06/2025 B2B: 19/06/2025-01/07/2025

(*) this is different from 2024, where only client panel was used



Chapter 2 Key conclusions

Overall conclusion Polaris 2025 - Belgian population

A fundamental change in the mobility landscape has not yet taken place, however we do see some evolutions vs last year's results.

1. MOBILITY BEHAVIOR & CAR OWNERSHIP

- Mobility habits remain stable; the car continues to dominate.
- Electric bikes are rising, especially in Flanders and Brussels.
- 89% of households own at least one car; 36% own two or more.
- 17% have a company car, mostly electric/hybrid.
- Little interest in abandoning cars, but growing openness to reduce the number of vehicles.

2. ELECTRIC VEHICLE ADOPTION

- 39% consider an EV for their next car unchanged from 2024.
- Thermic cars remain popular (72%).
- Private charging is key; public stations alone are insufficient.
- 50% want a charging point within 1 km of their home.

3. SHARED MOBILITY & MOBILITY BUDGET

- Shared mobility usage stagnates (40% used it last year); mostly among youth and urban dwellers.
- 63% are not considering shared mobility in the future.
- Mobility budget awareness is high (2/3), but only 23% understand it and 5% use it.
- In employer mobility offers, cars remain central (37% of budget), followed by cash (29%).



Overall conclusion Polaris 2025 - fleet/mobility managers

1. ELECTRIFICATION ACCELERATES

- EV share in company fleets jumped from 17% (2024) to 32% (2025).
- Petrol vehicles are declining; hybrid remains stable.
- Flanders leads with 36% of fleet cars fully electric.
- Companies expect EVs to represent nearly 50% of fleets within two years

2. MOBILITY BUDGET ADOPTION

- · More companies offer mobility budgets or alternatives,
- Yet, 50% still don't consider implementing one, citing lack of employee interest.
- Fleet managers are positive about mobility budgets, but believe employees still prefer car ownership.
- Clear documentation and legal/tax guidance are key to future adoption.

3. BIKE LEASING

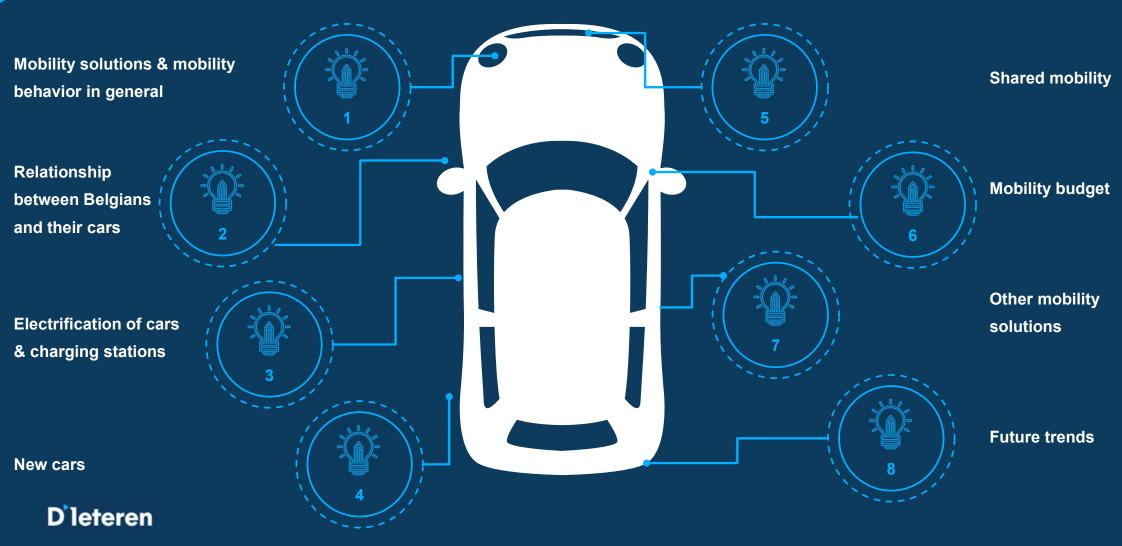
Interest in bike leasing is growing (41% in 2025 vs 36% in 2024), mainly electric bikes.



Chapter 3
Key insights in more detail

- B2C insights (incl fleet driver)
- Fleet (B2B) insights

3.1 B2C insights (incl fleet driver)



Mobility solutions & mobility behavior in general

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Mobility solutions & mobility behavior in general

Mobility behavior is quite similar to last year, including little intention to change.

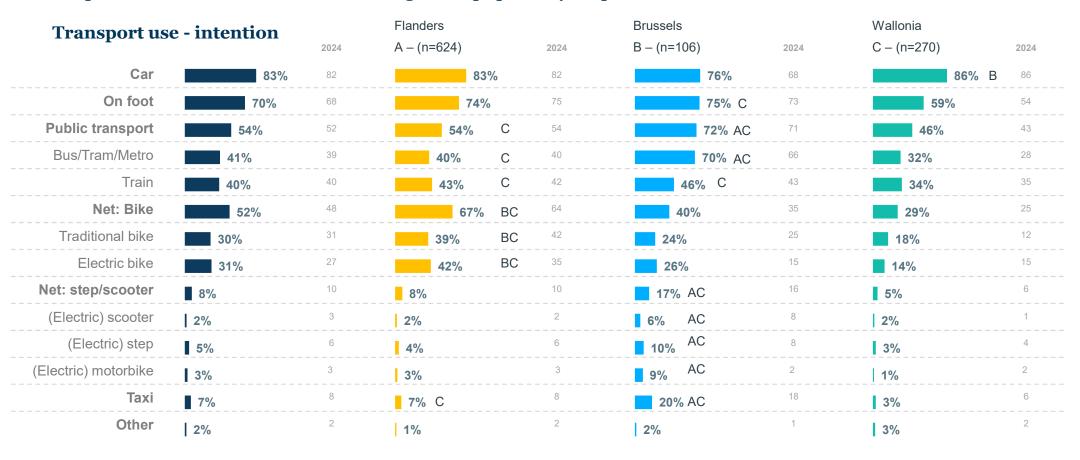


In general, results about mobility behavior are in line with those of past years, guiding us to similar conclusions.

- The car has a central role in the mobility solutions of Belgians, today and tomorrow. Transport "on foot" remains in second place.
- Worth noting however is that we notice an increase for (normal) electric bikes, especially in Flanders (where bike usage was already higher) and Brussels.
 - This brings the bike almost at the same level of public transport (and in Flanders even above it).
 - In Wallonia, the use of bikes keeps lacking behind.
- Also, the car is somewhat less popular in Brussels, while public transport and (electric) step/scooter/motorbike are more popular.

This behavior is not expected to change drastically, hence limited impact on mobility spendings can be expected.

The car remains very dominant in the mobility landscape, although there are very strong regional differences. The car is somewhat less popular in Brussels, while public transport and step/scooter/motorbike are more popular. Bike scores very strong in Flanders. Public transport lags behind in Wallonia. Compared to 2024, electric bikes have gained popularity, esp. in FL and BXL.





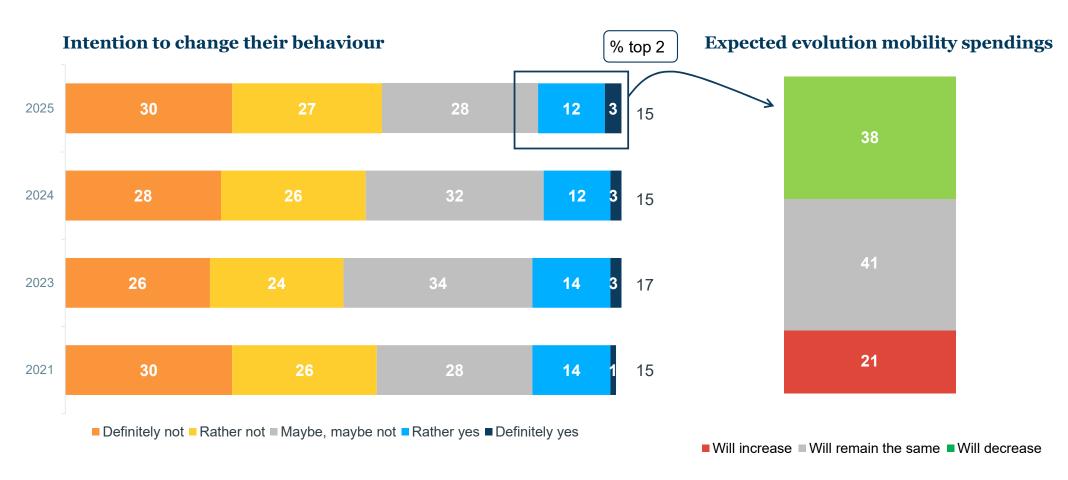
Base:

Total sample (n=1000)

Question:

Q2.1 Which of the following modes of transportation do you plan to use in the near future?

Only 15% plans to change their behaviour in the next couple of years, which is in line with previous years. Almost 4 out of 10 of them thinks this will impact their budget spent to mobility in a positive way, 21% of them expects their mobility spendings to increase.





Base: Total sample (n=1000) | People planning to change their behaviour (n=150)

Question: Q2.14a To what extent do you plan to change the way you move around in the next couple of years? I Q2.14b You will change the way you move around in the coming years. Do you then expect the budget you spend on mobility to...?

Relationship between Belgians and their cars

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Relationship between Belgians and their cars

Car remains king for Belgians.



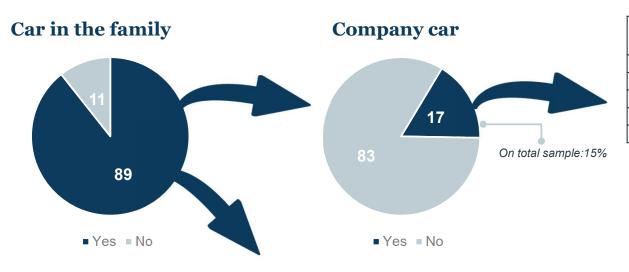
Car ownership in Belgian households is high and has barely changed.

- 89% of Belgian households has at least 1 car in the family (36% has even 2 cars or more available).
- the cars in the household are mostly in own possession
- 17% of Belgian families with a car have a company car, which is in most cases (64%) an electric/hybrid car. In most families, this is accompanied by at least one other car.

There seems to be very little interest to abandon the car in the near future.

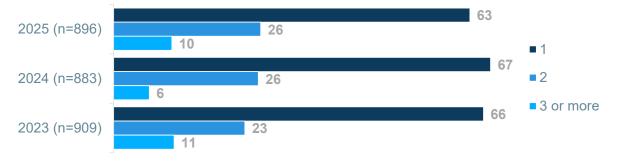
- only 1 in 10 Belgians would consider not having a car at all. This number remains stable over the years.
- however, the openness to reduce the number of cars in the household seems to be higher (28%) and growing. Cost and no need for an (extra) car are they key drivers for this.

In line with 2024, almost 9 out of 10 Belgian households has at least 1 car in the family. Most of them have 1 car, 1/3 owns multiple cars. 17% of families with a car is having a company car, which is in most cases (64%) an electric/hybrid car.



ELECTRIC/HYBRID CAR(S)	Families with company car	Belgium	Families with at least 1 car
Yes, full EV or hybrid (UNDUP)	64%	22%	25%
Yes, full EV	46%	11%	12%
Yes, hybrid	39%	15%	17%
- Plug in	34%	8%	9%
- Hybrid	26%	11%	12%

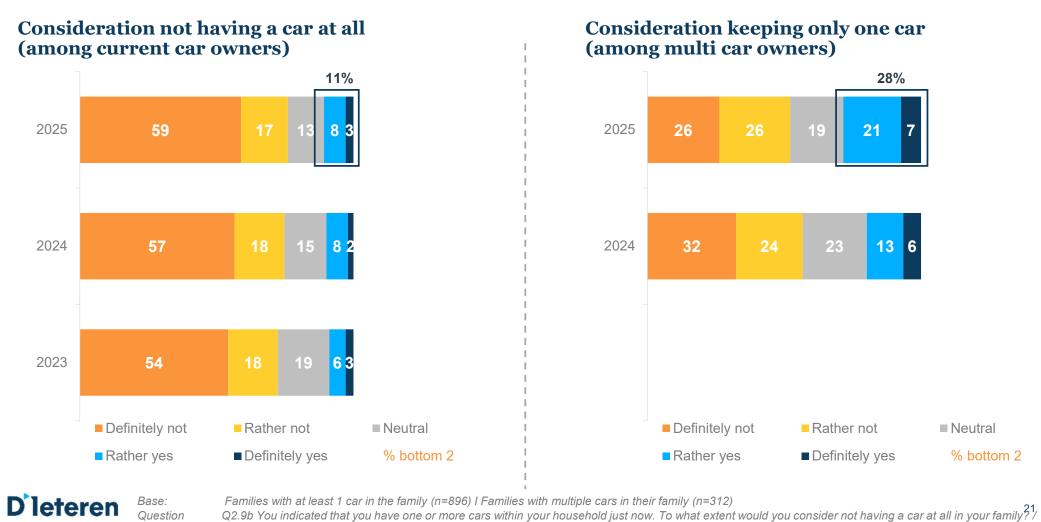
Number of cars in the family





Base: Question: Total sample (n=1000) / Families with at least 1 car in the family (n=896) / Families with a company car in the family (n=149) Q2.6 Do you have the following means of transportation within your family?

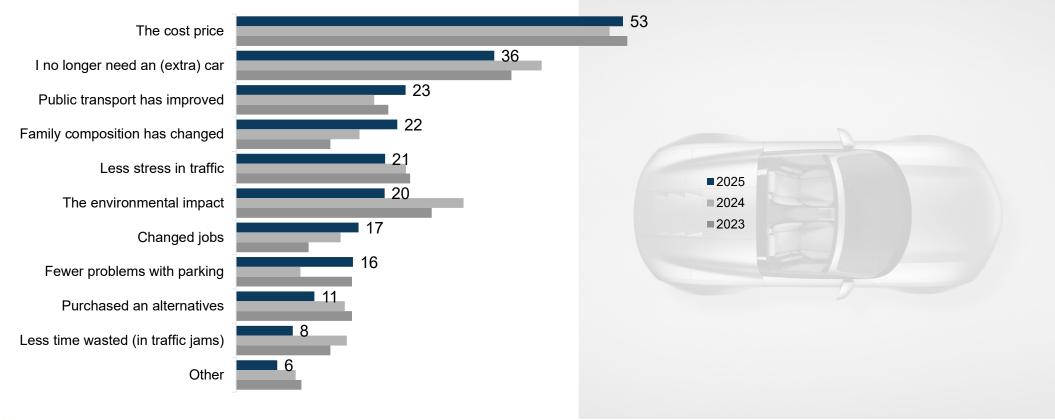
Belgian families with a car are quite hooked to their car: only 1 in 10 would consider not having a car at all. This number remains stable over the years. However, the openness to reduce the number of cars in the household seems to be higher and growing: 28% of the multi-car owners is open to keep only 1 car (which is higher than last year).



Q2.9a. You indicated just now that you have multiple cars within your family. To what extent would you eventually consider keeping only 1 car for your family?

For people considering to give up one or multiple cars, the cost remains the most important driver to abandon the car, followed by the lack of the need of an (extra) car.

Reasons for giving up one or multiple cars





Electrification of cars & charging stations

Electrification of cars & charging stations (1)

The further expansion of electric cars is still facing several challenges.



Interest in electric cars has not further increased

- 39% of the Belgians is intending to consider an electric car as their next purchase
- while the interest in thermic cars is clearly higher (72%) and remains intact.

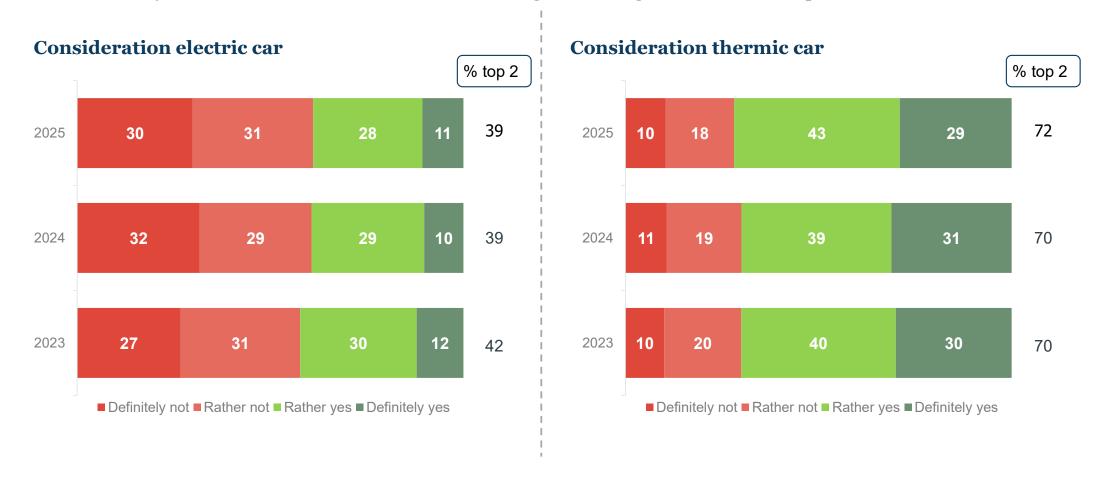
The same key barriers as in 2023 and 2024 remain

• The electric car lacks convenience & the cost (although the offer is larger & there are more basic models on the market), is still too high.

Belgians seem to have become more demanding regarding charging stations & places

- Private charging facilities are crucial: most current EV drivers have this (and also use it), non-EV drivers would install this. Solar panels are still a catalyst for this.
- Sufficient public charging stations (only) will not be able anymore to convince the group of non-EV drivers.
- In any case, charging stations should be near enough (50% wants to have one in less than 1 km distance).

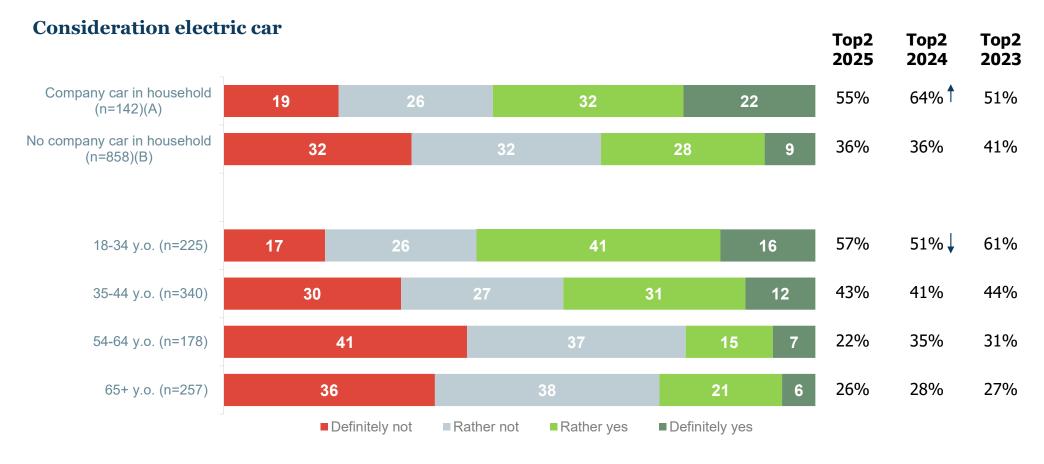
Only 4 out of 10 Belgians consider an electric car if they would have to buy a new car, which is comparable to 2024. Simultaneously consideration of a thermic car remains high, revealing a barrier in the expansion of electric cars.





Q3.14 Suppose you had to buy a new car tomorrow. To what extent would you consider an electric car? | Q3.19 Suppose you had to buy a new car tomorrow. To what extent would you consider a thermic car?

Intention to consider an electric car is the highest among people with a company car in the household, but this has decreased vs 2024. Younger age groups are most convinced to make the switch and are back up after a decreased interest in 2024.





Base: Question: Total sample

Q3.14 Suppose you had to buy a new car tomorrow. To what extent would you consider an electric car?

The environmental impact is still the most important driver. Comfort has gained importance compared to last year and is now the nr. 2 reason. The main obstacles remain the high purchase price (even though this decreased vs 2024) in combination with a limited driving range.

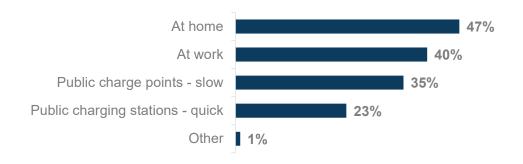
Drivers to consider an electric car Barriers to consider an electric car 2024 2024 72 The purchase price Better for the environment 53 46 Driving range is too short 39 ♠ Driving comfort 24 The charging time 39 No fuel costs 38 Long-term battery life 31 36 Not having charging facilities 28 Less noise pollution 23 I question the environmental... 21 Less maintenance costs 36 I often drive long distances 13 The tax advantages Uncertainty about warranty (e.g. on... 36 To be able to continue driving in Uncertainty about residual value big cities 25 To make my solar panels perform Uncertainty about safety better Lack of knowledge about electric cars... 19 16 Satisfied with current car There are not yet enough small... 15 15 My distributor recommended it to The driving comfort 4 me My family/friends recommended it 11 There are not yet enough large... 3 to me ₹ The key barriers to Uncertainty about maintenance costs **2** 10 Other reason consider an electric car Other reason 5 are also the key drivers to None of these None of these consider a thermic car.



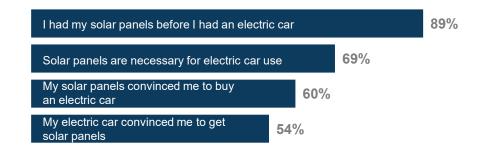
Base: People considering buying an electric car (n=388) / People not considering buying an electric car (n=612)
Question: Q3.14B Below is a list of reasons why you could consider buying an electric car. Which of these apply to you? / Q3.18 Below is a list of reasons why you might not consider an electric car. Which of these apply to you?

Current EV drivers charge in different places: at home (47%), at work (40%) or at slow public charging points (35%).

Charging places



Link with solar panels





Base: People that have an electric car (n=99) / People that have an electric car and solar panels (n=46)

Question: Q3.13C Where do you usually charge your electric car? I Q3.13B You indicated that you have solar panels and also have an electric car with a charging station at your home. For each of the following statements, indicate whether it applies to you or not. I Q3.13D Of your total number of charging trips, what % do you do through the following types of charging stations to charge your electric car? I Q3.13E1 Which way(s) do you currently pay for your charging? I Q3.13E2 Do you have an idea of the price per kWh or the average cost of a charge?

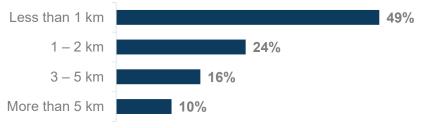
Contrary to previous years, installing more public chargers is not really impacting the openness towards EV. And in any case, charging stations should be near enough (49% wants to have one in less than 1 km distance). Meanwhile, people expect charging stations to be "everywhere", close to parking lots and street sides.

Impact of public chargers

Expected location of charging station



Expected distance to charging station





Base: People without driveway / garage that have no electric car yet (n=169) | People that have no electric car yet (n=779)

Question: Q3.9 Suppose your municipal or city government in your town or city provides a generous number of charging stations in various locations at a price that is reasonable for you to charge your car. Would this convince you to purchase an electric car? / Q3.10. To what extent do you expect your municipal or city government to provide charging stations for electric cars at the following locations? / Q3.12 Suppose you have an electric car, how far from your own residence would you want to drive maximum for the nearest charging station, if you did not have your own charging station?

Shared mobility

Shared mobility

The adoption rate of shared mobility seems to be stagnating.



The usage of shared mobility remains rather low.

- 4 out of 10 Belgians have used a shared mobility service in the last year, mostly cars and/or bicycles. This is in line with 2024.
- Shared mobility services are far more popular among younger generations and in urban regions.

And it looks like this is not likely to change on short term

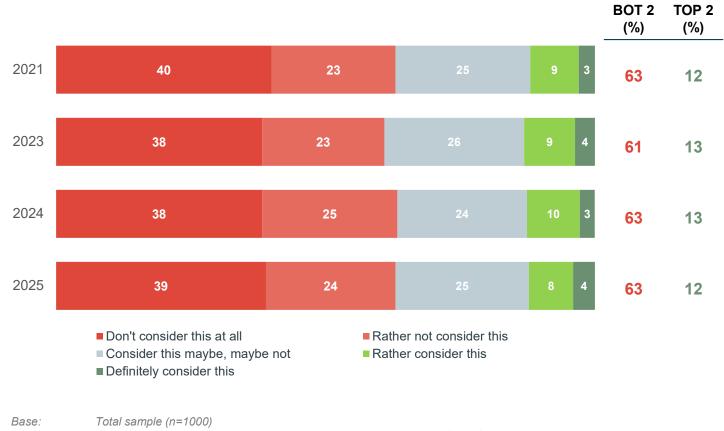
- The intention to use shared mobility solutions remains stable compared to last year, with 63% not considering doing this.
- We also see low consideration of people for sharing their own car. The main barriers are fear of damage and lack of trust in other drivers.

4 out of 10 Belgians already used a shared mobility service, mostly cars and/or bicycles. This is in line with 2024. Shared mobility services are far more popular among younger generations.

Total 2025 18-34y 65y or + **Total 2024** 35-54y 55-64y **Shared mobility usage** 38% 54% 36% 28% 16% 35% 32 Car 16 24 29% 26% 47% 27% 16% 9% Bicycle 8 11 14% 14% 35% 12% 7% 1% Step 4 9 11% 11% 7% 1% 11% 24% Scooter/moped 3 ■Yes, in Belgium ■Yes, abroad **UND**: 67% 37% 34% 28% 42% 40% Base:

The intention to use shared mobility vehicles remains stable compared with past year, with 63% not considering doing this.

Intention to use shared mobility in the future





Q2.5b. To what extent are you considering using part-mobility in the future?

Mobility budget

Mobility budget

The concept of 'mobility budget' is quite well known but not fully exploited yet.



There is already a good awareness about the mobility budget

• about 2/3 of the Belgians are aware of this concept

Yet the step to full understanding & common usage is to be taken

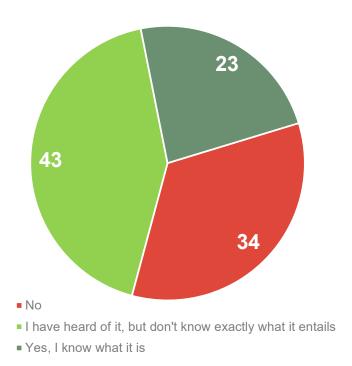
- only 23% truly understands what it entails
- only 5% is using it already

In a mobility offer from the employer, the car remains crucial.

- the interest to have a car remains high (85%)
- respondents would allocate 37% of their mobility budget to an
 environmentally friendly or smaller car, followed by cash (29%). Younger
 people are more interested in bike leasing, shared car/bike and rent/loan
 repayment, while 55+ are more interested in a car or cash.

About 2/3 of the Belgians are aware of the concept of a mobility budget, but only 23% truly understand what it entails.

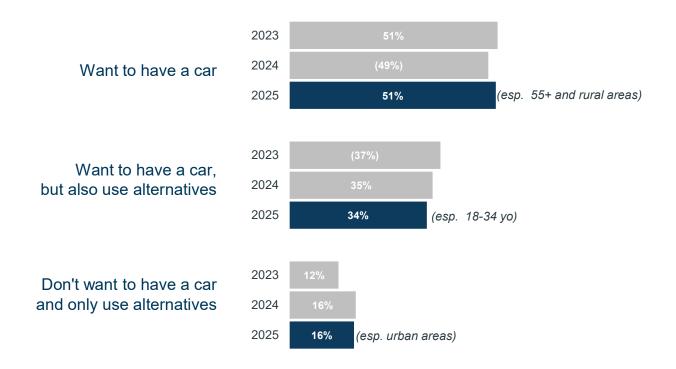
Knowledge





In a mobility offer from the employer, the car is crucial. Due to the willingness to use alternatives as well, especially among younger aged people, flexibility becomes an asset. There's almost no difference when comparing previous years with 2025.

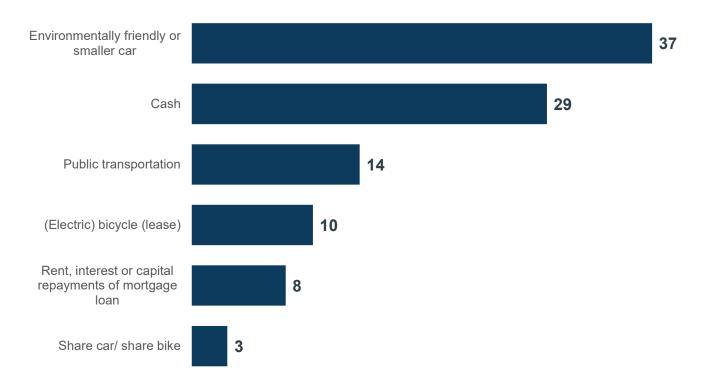
Preferences if mobility budget would be offered





Respondents would allocate 37% of their mobility budget to an environmentally friendly or smaller car, followed by cash (29%).

Preferability allocation



■ % of mobility budget

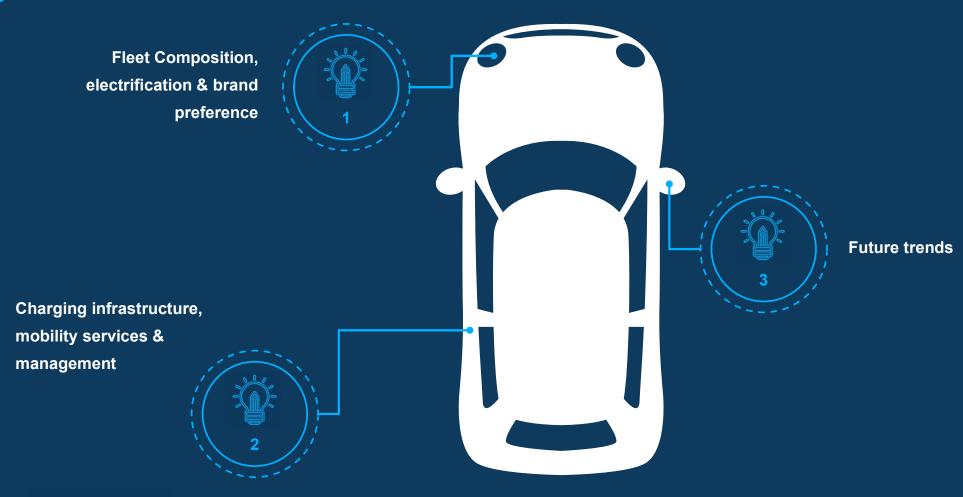


Base: Total sa Question: Q2.15b

Total sample (n=1000)

Q2.15b Imagine you were given a mobility budget by your employer. How would you divide that mobility budget among the following options?

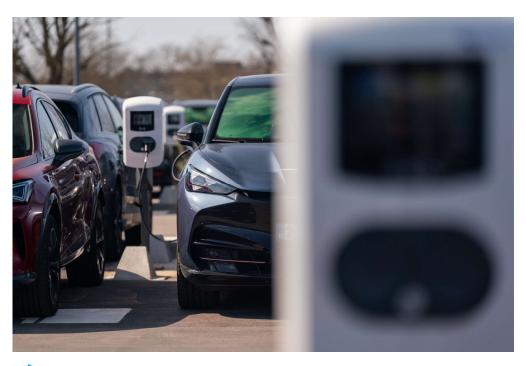
3.2 B2B insights (Fleet insights)



Fleet composition, electrification & brand preference

Fleet composition, electrification & brand preference

Electrification of the fleet accelerates with D'Ieteren brands maintaining a strong presence in the fleet of companies.

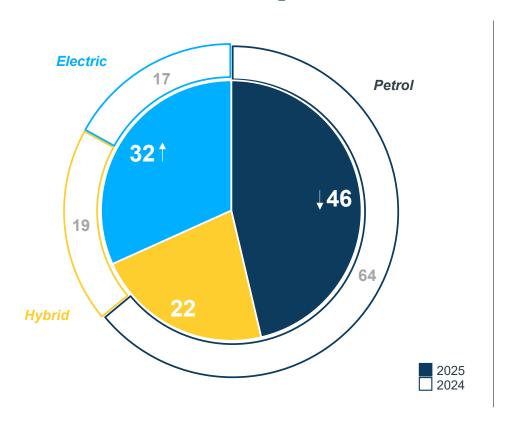


Electrification is accelerating:

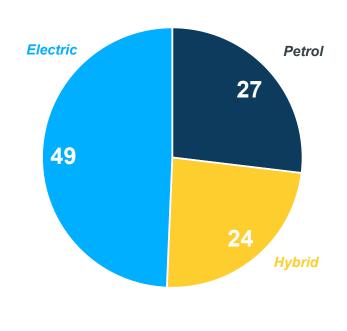
- EV share increased significantly from 17% in 2024 to 32% in 2025. Petrol vehicles are declining sharply, while hybrid use remains stable.
- Flanders remains leader in EV adoption: with 36% of fleet cars already fully electric.

The shift to electric company cars is accelerating, with their share rising from 17% in 2024 to 32% in 2025. Petrol cars are declining, while hybrid use remains stable. Flanders leads the way, with 36% of fleets already fully electric. In two years, companies expect EVs to make up nearly half their fleets.

Current Fleet Composition



Expected Future Fleet Composition



Charging infrastructure, mobility services & management

Charging infrastructure, mobility services & management

Rising interest in mobility budgets, home charging contributions, bike leasing and MaaS platforms.



Mobility offer insights:

 The amount of companies that offer a mobility budget or alternative mobility solutions has increased significantly compared to last year.

Mobility budgets:

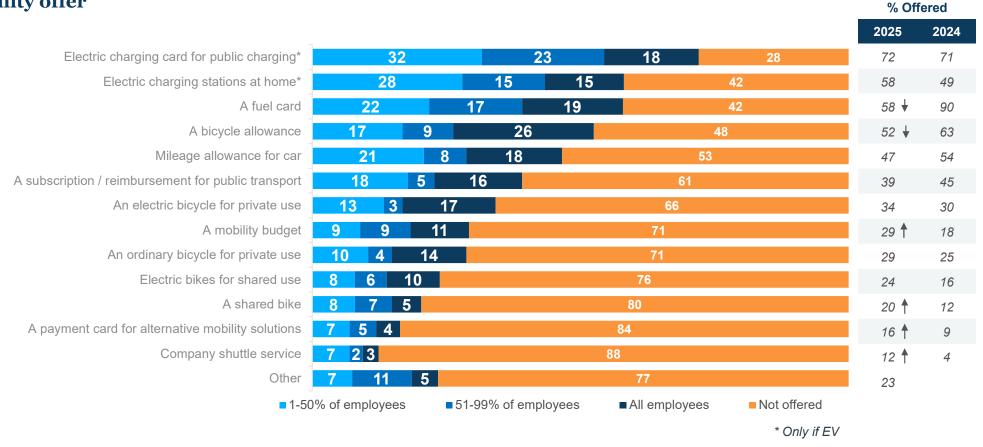
- Despite the increase vs 2024, 50% still don't consider implementing a mobility budget.
- The main reason for not offering a mobility budget (yet) is a perceived lack of interest or demand from employees.
- Attitudes of fleet managers towards a mobility budgets remain overwhelmingly positive, though most employers still believe employees prefer car ownership.
- Future adoption depends on clear and understandable documentation for the general public and legal/tax guidance.

Bike leasing:

• Growing (36% in 2024 to 41% in 2025) mostly consisting of electric bikes

Among companies with electric cars, the offering of home charging stations remained stable vs 2024 (58%), demonstrating that a new electric car is not more likely to come with a home charging solution than last year. The amount of companies that offer a mobility budget or alternative mobility solutions however has increased significantly compared to last year.

Mobility offer



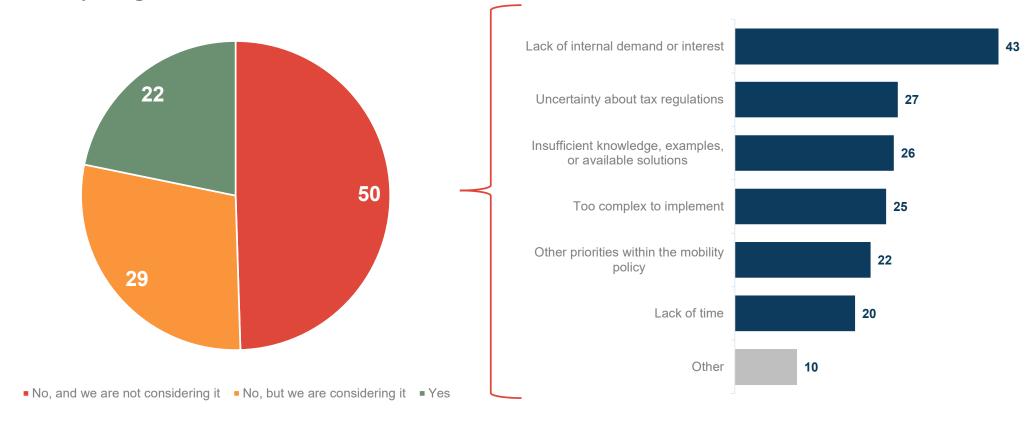


rse: Total sample (n=202)

Question: Q1.5 Which of the following elements does your mobility offer consist of today? And what proportion of your employees is it offered to?

The majority of companies (78%) does not yet offer a mobility budget, with 50% stating they are not even considering it. The main barrier is a perceived lack of internal demand or interest, followed by uncertainty around tax regulations and insufficient knowledge. Mbrella might be a solution to tackle some of these barriers.

Mobility budget offer





Despite the decrease in the share of respondents expecting employees to also use alternatives, overall attitudes toward the mobility budget remain overwhelmingly positive.

Attitude towards mobility budget

Question:



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Total sample (n=202)

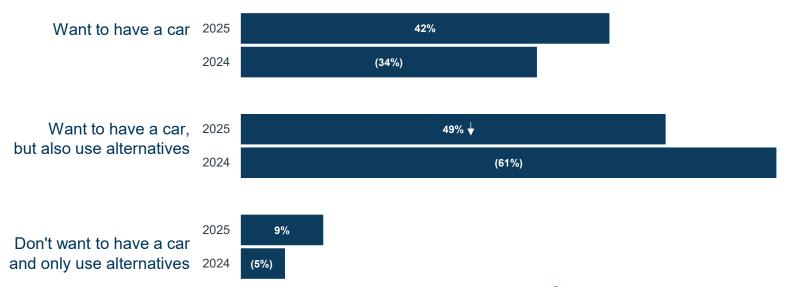
Q3,2b Imagine tomorrow there is a mobility budget for everyone within which each employee can choose:

- An environmentally friendly company car
- Or a sustainable means of transport (e.g. public transport subscription, a bicycle ...)
- Or a disbursement of the budget
- Or a combination of the three different options

As a fleet manager, what do you think? Is this positive or negative?

Employers expect that most employees would still prefer to have a car, with or without using alternatives. The share of employees expected to combine car ownership with alternatives has declined compared to last year.

Mobility budget (from employer)



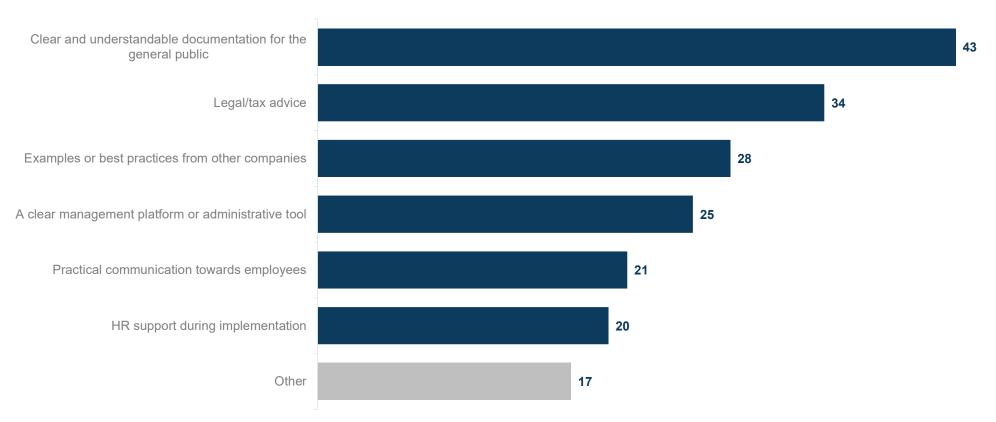


Compared to what Belgians are saying, fleet managers have a pretty accurate view of what Belgians want.



To support future implementation of the mobility budget, companies primarily need clear and accessible documentation for the general public, followed by legal and tax advice.

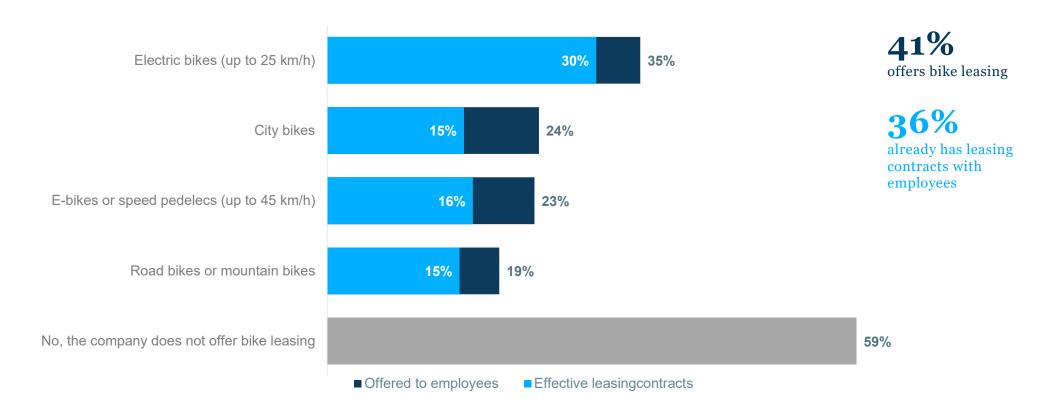
Enablers future mobility budget implementation





41% offers bike leasing for employees, which is a slight increase vs 2024. If they do it, it is most commonly offered for electric bikes. Most companies offering it already have effective leasing contracts with employees.

Bike leasing





Base: Total sample (n=202)
Question: Q1.5a Does your com

Q1.5a Does your company also offer bike leasing? For what type of bikes? Q1.5b Which bikes have you already effectively leased for employees?

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